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**NOTICE OF MEETING AND AGENDA**

**(Amended October 20, 2021)**

**TOWN OF LUDLOW**

Pursuant to the Massachusetts Open Meeting Law, G.L. c. 30A, §§ 18-25, and Section 20 of Chapter 20 of the Acts of 2021, notice is hereby given of a meeting of the Massachusetts Gaming Commission. The meeting will take place:

**Thursday | October 21, 2021 | 10:00 a.m.  
via Conference Call**

**CALL-IN NUMBER: 1-646-741-5292**

**PARTICIPANT CODE/MEETING ID: 111 620 8934**

Please note that the Commission will conduct this public meeting remotely utilizing remote collaboration technology. Use of this technology is intended to ensure an adequate, alternative means of public access to the Commission's deliberations for any interested member of the public. If there is any technical problem with the Commission's remote connection, an alternative conference line will be noticed immediately on [www.MassGaming.com](http://www.MassGaming.com).

All documents and presentations related to this agenda will be available for your review on the morning of the meeting date by visiting our website and clicking on the News header, under the Meeting Archives drop-down.

**PUBLIC MEETING - #358**

1. Call to Order
  
2. Administrative Update - Karen Wells, Executive Director
  - a. On-site Casino Updates – Loretta Lillios, Director of Investigations and Enforcement Bureau; Bruce Band, Assistant Director, Gaming Agents Division Chief
  - b. Internal Re-Opening Plan Update – Karen Wells, Executive Director
  - c. Executive Director Hybrid Work Schedule Request - Karen Wells, Executive Director **VOTE**
  - d. Equity and Inclusion Update – Karen Wells, Executive Director; Cathy Judd-Stein, Chair
  
3. Hiring Process Policy Development – Karen Wells, Executive Director; Todd Grossman, General Counsel; Derek Lennon, Chief Financial and Accounting Officer **VOTE**



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4. Research and Responsible Gaming - Mark Vander Linden, Director; Marie-Claire Flores-Pajot, Research Manager
  - a. Commercial Real Estate Report – presented by Dr. Mark Melnik, Director and Thomas Peake, Senior Research Manager of Mass Donahue Institute’s Economic & Public Policy Research Group
  - b. GameSense Quarterly Report – presented by Massachusetts Council on Gaming and Health
  
5. Racing Division – Dr. Alexandra Lightbown, Director of Racing and Chief Veterinarian; Chad Bourque, Financial Analyst
  - a. Quarterly Local Aide Update **VOTE**
  
6. Legal Division - Todd Grossman, General Counsel
  - a. Revisions to 205 CMR 134.01: Key Gaming Employee Licensees; 205 CMR 134.02: Gaming Employee Licensees; 205 CMR 134.03: Gaming Service Employees – and Small Business Impact Statement, for approval to begin the promulgation process – Loretta Lillios, Director of Investigations and Enforcement Bureau; Carrie Torrisi, Associate General Counsel **VOTE**
  
7. Community Affairs - Joseph Delaney, Community Affairs Division Chief; Mary Thurlow, Senior Program Manager
  - a. Community Mitigation Fund Guidelines
  
8. Other Business - Reserved for matters the Chair did not reasonably anticipate at the time of posting.

I certify that on this date, this Notice was posted as “Massachusetts Gaming Commission Meeting” at [www.massgaming.com](http://www.massgaming.com) and emailed to [regs@sec.state.ma.us](mailto:regs@sec.state.ma.us).

October 18, 2021

*Cathy Judd-Stein*  
Chair

Originally posted to website: October 19, 2021 at 10:00 a.m.  
Revision posted to website: October 20, 2021 at 4:00 p.m.



Massachusetts Gaming Commission